



Steven Grundman is a business strategist and public policy analyst to the aerospace and defense sector, work that he performs across four platforms—[Grundman Advisory](#), a business-strategy consultancy of which he is the founder; the [Atlantic Council](#), where he is a senior fellow; [Syracuse University](#), where he leads the National Security Studies program; and the consultancy [Renaissance Strategic Advisors](#), where he is an Executive in Residence. From 2000 to 2011, Steve was a Vice President and Director of Aerospace and Defense Consulting at Charles River Associates, a global business consultancy. In the 1990s, Mr. Grundman served in a succession of appointments at the US Department of Defense, beginning in the Office of Program Analysis and Evaluation and culminating in his appointment as Deputy Under Secretary for Industrial Affairs and Installations. Steve served in the US Army's 1st Armored Division, was a consular and diplomatic officer in the US Foreign Service, and worked in the executive office and on the research staff of the Center for Naval Analyses. He holds academic degrees from Georgetown University and Harvard University.



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Recent publications and commentary

- “New Strategic Imperatives for the Defense Industry”, *Aviation Week & Space Technology*, 14 May 2021 (republished at <https://bit.ly/3u4idON>).
- “Why the Future Will Not Be Virtual”, *Aviation Week & Space Technology*, 3 February 2021 (republished at <https://bit.ly/3n2Mpbk>).
- “Efficiencies Alone Cannot Solve U.S. Defense Budget Crunch”, *Aviation Week & Space Technology*, 23 October 2020 (republished at <https://bit.ly/3n5eFdn>).
- “The Outlook for Defense Spending: Can the Pentagon Spend More Smartly”, *Aviation Week & Space Technology*, 10 August 2020 (republished at <https://bit.ly/3atLFHk>).