



**Steven Grundman** is the Principal of Grundman Advisory, a business-strategy consultancy. He is also a Senior Fellow at the Atlantic Council in Washington, DC, where his practice addresses over-the-horizon challenges facing the transatlantic defense establishment, its militaries, ministries, and industries. From 2000 to 2011, he was Director, Aerospace and Defense Consulting at Charles River Associates, a global business consultancy. In the 1990s, Mr. Grundman served in a succession of appointments at the US Department of Defense, culminating in his assignment as Deputy Under Secretary for Industrial Affairs and Installations. Mr. Grundman served in the US Army's 1<sup>st</sup> Armored Division, was a consular and diplomatic officer in the US Foreign Service, and worked in the executive office and on the research staff of the Center for Naval Analyses. He holds academic degrees from Georgetown University and Harvard University.

### Recent publications

- "The Next Manhattan Project", *Aviation Week & Space Technology*, 31 January 2019.
- "The Trillion Dollar Defense Strategy", *Aviation Week & Space Technology*, 30 November 2018.
- "Why US Defense Spending Has Reached Its Peak", *Aviation Week & Space Technology*, 12 October 2018.
- "Does the US Meet NATO's Defense Spending Guideline?" *Aviation Week & Space Technology*, 15 August 2018.
- "Secrets of the 'Big-Small' Aerospace Companies", *Aviation Week & Space Technology*, 20 June 2018.